

Insurance Operations

Functions of Insurers

Insurers operate in much the same manner as other financial institutions

⇒ however several unique features to the contract create special functions:
reporting requirements

Characteristics

⇒ ① Long term Contract

A treaty in nature

② Acquisition of funds with promise to perform a financial service

③ Actuarial adequacy

vs.
Accounting / Audit function

Major Activities of All insurers:

- ① Production
- ② Underwriting
- ③ Rate Making
- ④ Loss- Settlement
- ⑤ Finance

Production (Agency) Dept. \Rightarrow markets
the company's products. Supervises the
external portion \Rightarrow The Sales effort

Two Systems in general
Direct Marketing

Independent Agency
New form: Exclusive Agency

Underwriting:

The process of Selecting : Classifying Exposures. Unless the company selects applicants that are capable of producing claim experience in line with actuarial projections there will be adverse selection.

- ⇒ Underwriting does not have as a goal the selection of risks that will not have loss
- ⇒ but tries to select risks that avoid a disproportionate # of bad risks / loss
- Goal is to have actual loss approximate Expected loss

Agent's Role in Underwriting

Field Agent Collects info.
and is the source for making
underwriting decisions.

Agents may be compensated based on
the quality of their policyholder loss
experience.

Underwriting Policy

Underwriters at home office set a
policy - framework for accepting/rejecting
risks.

Local underwriters applies the policies
does not set framework, but carries out
decision on whether to accept the
application.

The underwriting policy must be
consistently applied.

The Underwriting Process

The underwriter must obtain as much info about the prospective insured within the constraints of ① time & cost & additional information
② Regulatory Restrictions

There are 5 Basic Sources of Information

- ① The Application Itself (Entire Contract)
- ② Info. from Agent/Broker
- ③ Investigations
- ④ Information Bureaus
- ⑤ Physical Exams/Inspections

The Application - Answers to questions designed to give underwriter enough info. to accept/reject or require the gathering of more information

Agent/Broker : Recommendation based on Agent/Broker experience with prospective Insured - may be an "Accommodation Risk" particularly with respect to rating issue.

Investigations - An inspection report may deal with specific issues - type of building, financial status of individual or firm, past history (claim experience - related to hazards)

Rat Making

Insurance Rate / Unit of insurance
Coverage

Note:

In insurance, unlike other industries, the cost of production is not known when the contract is sold, and will not be known until some time in the future.

When the actuary prepares rates use is made of historical claim experience loaded for deviations away from expected results.

Information Bureaus: Seek data from Cooperative Information Bureaus such as MIB (Med. Info. Bureau) maintains centralized files concerning medical treatment for applicants -

Physical Exams : Inspections

In life insurance - deals with current health of applicant, blood test / bp
Medical director - sets policy for agents and desk workers on under what circumstances physical exams are required. (Attending Physician's Statement)
APS

The final Premium charged to a policyholder is called the Gross Premium.

$$\begin{aligned}\text{Gross Premium} &= \text{Net Premium} \\ &\quad + \text{Loading} \\ &= \text{Net Premium} \\ &\quad + \pi (\text{Net Premium}) \\ &= (1+\pi) \text{ Net Premium}\end{aligned}$$

In the Property/Casualty field, rates are made cooperatively through rating bureaus.

Larger insurers utilize their own actuarial staffs.

loss Settlement: Payment of losses
that have occurred is a function of
the Claims dept.

⇒ An insurer will distinguish itself
in terms of prompt, courteous & fair
Claim Service

The adjuster - one who investigates losses,
determines liability, decides amount of
payment to settle claim.

Many agents may have "draft authority"
⇒ they can issue company checks to
pay for losses up to some stated
amount.

⇒ Speed Settlement process

Most companies employ salaried adjustors - if volume is small, insurers may contract out adjusting.

Adjustment Bureaus will provide adjusting services for most casualty losses.

Another alternative - insurer hires an independent adjustor who does not work for a bureau.

A public adjuster is employed by the insured to settle a claim in dispute. In return for a fee, the public adjuster will perform the actions required of the insured to settle the claim.

Courses of Action in Claim Settlement

- ① Pay the Claim
- ② Contest the Claim

2 Grounds for Denying a Claim

- ① The loss did not in fact occur
- ② The policy does not cover the loss

Adjustment Process:

In determining whether to pay or contest a claim - the adjuster uses the following set procedure

- ① Notice of Loss
- ② Investigation
- ③ Proof of Loss
- ④ Payment or Denial of Claim

Notice of Loss

Some Policies require that notice of loss be in writing - usually it is best to phone the agent immediately and then follow up with a letter.

Investigation

To determine whether a covered loss occurred.

- ⇒ Was the policy in effect at time of loss?
- ⇒ Do there insureable interest?
- ⇒ Is there a possibility the insured may have violated a condition in the contract?
- ⇒ Did the peril that occurred one that is covered in the policy?

Proof of loss

After giving notice of loss, the insured is required to give proof of loss within a reasonable time period (usually 30 days)

⇒ Statement as to time, place, circumstances of loss, estimate of loss - giving amount of claim

In the case of life insurance - death certificate suffices for proof of loss

However - missing person determined by Court of law - usually takes 7 years.

Investment Function

Life insurers accumulate large amounts of money through premiums on long term obligations for insurance —

Policholders' Reserves are invested in long term investments: Bonds, Mortgages

What an insurer makes on investment can be used to reduce the cost of insurance or pay shareholders.